

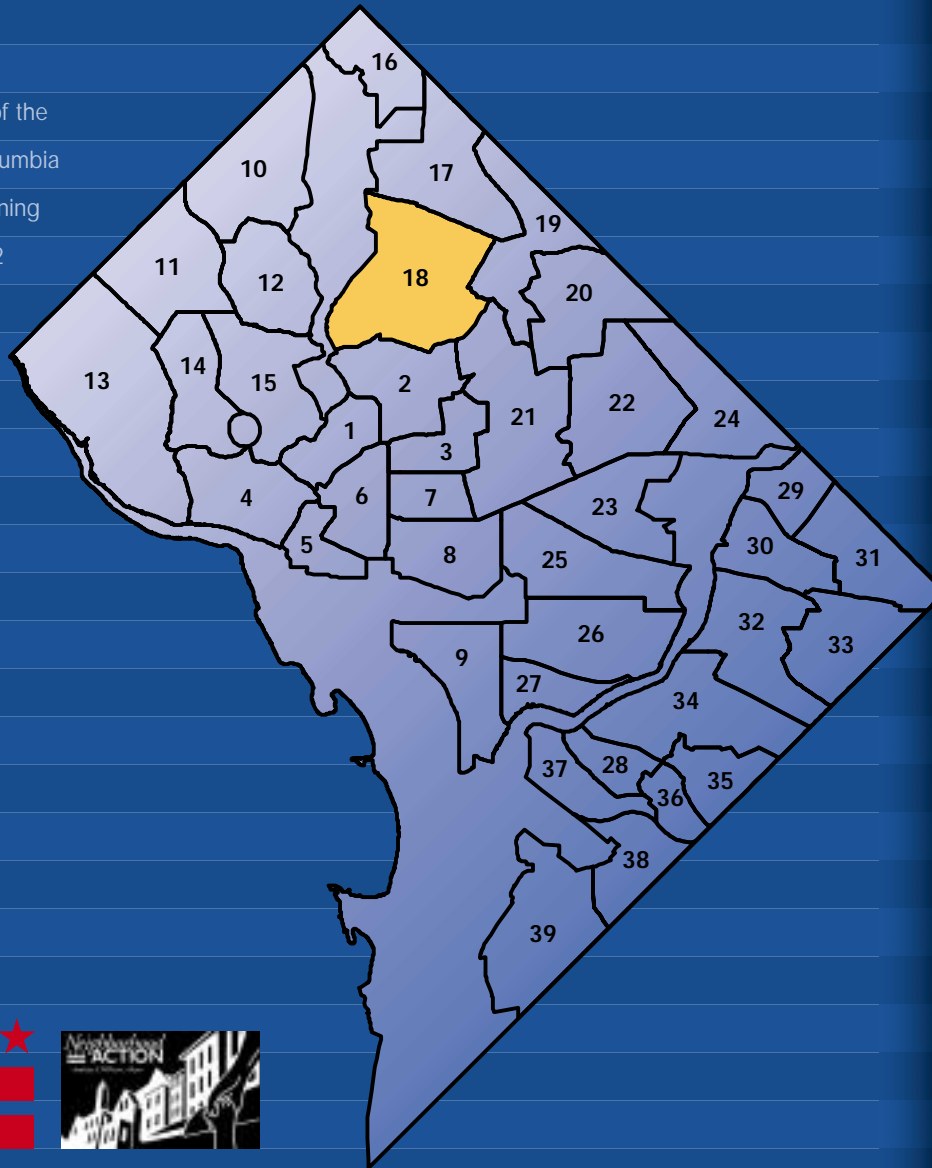
Neighborhood Cluster

18

District of Columbia Strategic Neighborhood Action Plan

Prepared by

Government of the
District of Columbia
Office of Planning
Summer 2002



Brightwood Park
Crestwood
Petworth
16th Street Heights

Acknowledgments

*The following people and groups
deserve special recognition for the
time they dedicated to developing
this plan for Cluster 18:*

Advisory Neighborhood Commissions (ANC) 4A, 4B, 4C, and 4D
Assembly of Petworth
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Cluster 18 Neighborhood Steering Committee
Crestwood Neighborhood League
Georgia Avenue Business Resource Center
Georgia Avenue/Rock Creek East Collaborative
Hands Together
Johnson Towers Resident Association
Kennedy Street Association of Merchants and Professionals
Northwest Boundary Civic Association
Oglethorpe Street Neighborhood Association
Parents for Excellent Neighborhood Schools (PENS)
People's Involvement Corporation (PIC)
Petworth Neighborhood Civic Association
Quincy Street/Randolph Street/Spring Road Neighborhood
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Residents of Brightwood Park, Crestwood, Petworth,
and 16th Street Heights
Sixteenth Street Heights Civic Association
Sixteenth Street Neighborhood Association
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Upper Northwest Community Group
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Cover: Grant Circle NW

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Letter From the Mayor



Dear Resident,

I am very proud to present the Strategic Neighborhood Action Plan (SNAP) for your Neighborhood Cluster. I personally want to congratulate all the citizens, the citizen and civic associations, the faith community, the Advisory Neighborhood Commissioners, the businesses, and others that helped shape this plan.

I have personally reviewed these plans and am struck by the tremendous amount of work, thought, and commitment that went into their preparation. I value these SNAPs as a way to communicate directly with you, the residents and stakeholders of this marvelous city.

What began at the city-wide level with the first and second Citizen Summits in 1999 and 2001 has been expanded at the neighborhood level through the Neighborhood Planning, Neighborhood Service, and Neighborhood Outreach efforts—all part of the overall Neighborhood *Action* program. Through this triad, I have heard your concerns and priorities directly and have taken measures to respond.

This Strategic Neighborhood Action Plan is not just words on paper. Every agency in my administration has reviewed these plans to see how they might contribute to advancing the priorities and objectives you outlined here. As you know, this was a tough budget year. I instructed agencies to preserve their commitments to addressing your priorities, as they assessed how and where to trim their budgets. What's more, additional funding was provided to specifically accomplish a number of important neighborhood priorities articulated through the SNAPs across the city. This approach includes funding to install an additional 600 litter cans across the city; hire an additional Fire Inspector for every Ward; add another staff person under the Clean City Administrator, who will further the goal of neighborhood cleanliness; hire additional Historic Preservation staff to review projects in historic areas; and more. While not every priority was met, such changes signal tangible evidence of my belief that the business of government starts with the business of the people.

This SNAP document is a first of its kind. It is the first time a major city has coordinated a plan with every neighborhood in the city in a single year. It is the first product of many that will provide citizens with a record of how this government will directly respond to your priorities.

I am excited about this SNAP document and about what it signals for the future of our neighborhoods and our city. I look forward to working with you, my agencies, and other stakeholders to implement the many significant priorities you have identified here. Congratulations, and now the work begins.

Sincerely,

Anthony A. Williams
Mayor

Dear Resident,

Enclosed is your Neighborhood Cluster's Strategic Neighborhood Action Plan (SNAP). I want to personally thank all who contributed to developing this plan and congratulate them for their hard work. Many in your neighborhood devoted considerable time identifying strategies to improve the quality of life in your neighborhood. This effort has helped us—the District government—better partner with you to make concrete improvements in our communities.

Your SNAP is a new kind of "plan for action" because it will not simply sit on a shelf. It is a document that lists key commitments by agencies and includes a timeline for implementation. It is a document whereby the commitments will be tracked by the Mayor's Office of Neighborhood *Action* to ensure that they are followed through to completion. It is an action plan and a foundation of our city's budget.

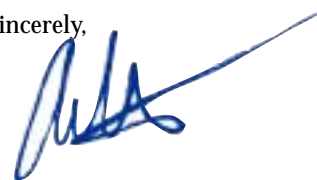
With the same level of deep commitment in developing this plan, I urge you—neighborhood groups, the faith community, businesses, nonprofits, Advisory Neighborhood Commissioners, and others—to help implement the remaining actions. While I know many of you have been active in your neighborhoods for years, implementing specific actions in this plan will help unite government and citizen efforts through its goal of addressing specific priorities identified by your neighbors.

Our work with you in your neighborhoods has just begun! Your Neighborhood Planner, Rosalynn Frazier, who helped develop this SNAP, will continue to work with you to help implement the recently completed Takoma Central District Plan; to contribute to the analysis and selection of an alignment for the Metropolitan Branch Trail, working with the District Division of Transportation

(DDOT) and the Department of Public Works (DPW); to develop a commercial revitalization strategy for 3rd Street in Cluster 17; and to explore neighborhood-scale development for the Georgia Avenue/Petworth Metro station area. She will also continue to provide technical support to the Ward 4 Economic Development Task Force, among other work.

I look forward to our continued work with you in your Neighborhood Cluster. Thank you and congratulations once again for all your hard work and dedication in developing this SNAP.

Sincerely,



Andrew A. Altman
Director, Office of Planning

Letter From the Director



Neighborhood Action

Three years ago, Mayor Williams's administration developed a new framework for how the District government would work together with citizens and other partners to make good decisions and to improve our city. This framework was the start of *Neighborhood Action*. The mission of *Neighborhood Action* is to empower citizens to improve their communities by mobilizing and coordinating the resources of government, businesses, nonprofits, the faith community, neighborhood leaders, and the citizens themselves. *Neighborhood Action* has held four Citizen Summits: one in November 1999, a follow-up in January 2000, one in October 2001, and another in December 2001. There were also two Youth Summits to hear from our younger residents. At those public forums, citizens shared their priorities for the city, which helped redefine our District government's priorities at the city-wide level.

It was also realized, however, that there was much work to be done at the neighborhood level. As part of

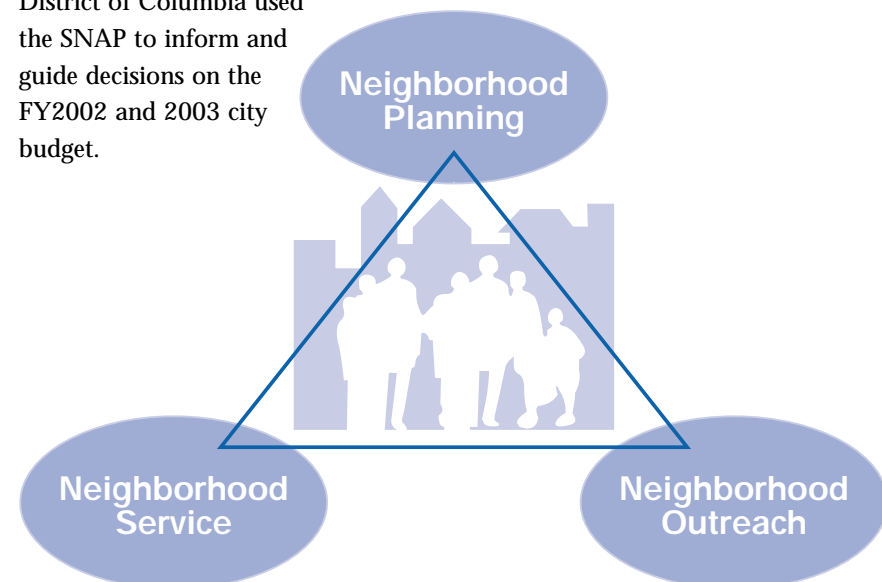
Neighborhood Action, the *Neighborhood Action Triangle* was created—three neighborhood initiatives aimed to identify and then solve neighborhood-specific issues. They are the *Neighborhood Service Initiative*, the *Neighborhood Outreach Program*, and the *Neighborhood Planning Initiative*. **Neighborhood Service** addresses recurring service delivery problems that require the coordinated involvement of more than one agency. **Neighborhood Outreach** holds public meetings, town halls, “coffee with the Mayor,” and other meetings to ensure that this administration stays connected to neighborhood issues. **Neighborhood Planning** has been working with citizens to identify top priority issues and to develop Strategic Neighborhood Action Plans (SNAPs) for each of the 39 Neighborhood Clusters in the city.

Strategic Neighborhood Action Plan

This document is the SNAP for your Neighborhood Cluster. Citizens, citizen groups, businesses, the faith community, Advisory Neighborhood Commissioners, and others helped

develop this plan with the Neighborhood Planning Initiative located in the DC Office of Planning (OP).

The SNAP is part of *Neighborhood Action*, which is Mayor Williams's initiative to reengage citizens in the governance of their city and to establish a vision, priorities, and action for your Neighborhood Cluster. For the first time in the District, the SNAP provides residents a process to articulate and begin addressing many of the neighborhoods' most pressing challenges. The government of the District of Columbia used the SNAP to inform and guide decisions on the FY2002 and 2003 city budget.



Introduction

1

Unlike the long-range goals of the Comprehensive Plan, the SNAP identifies near-term goals (i.e., goals for a 2-year period). Through a series of community workshops and meetings, community stakeholders identified the priority areas of the Cluster 18 SNAP: Clean, Safe, and Healthy; Quality Education and Educational Facilities; and Quality Neighborhood-Oriented Economic Development. Those three priorities and the actions recommended to address them reinforce several community concerns identified in the Ward 4 plan. Progress on each action that is committed to by a District agency will be tracked through annual status reports by the Office of Neighborhood Action.

Although the SNAP is an independent planning document not tied to the Comprehensive Plan, it could inform residents about how the Comprehensive Plan is updated in the future. Currently, the Mayor and Council are appointing a Comprehensive Planning Task Force representing a broad cross-section of stakeholders to work

with the Office of Planning as it undertakes a review of the current plan and planning process.

The Comprehensive Plan

Throughout the SNAP process, residents asked, “How do Strategic Neighborhood Action Plans relate to the Comprehensive Plan?” While both documents outline a vision for neighborhoods and include concrete and identifiable goals for your community, there are differences in how they are used by District agencies and what the immediacy is of their effect on your neighborhood.

The *Comprehensive Plan for the National Capital* is a long-range (20 years) general policy document that provides overall guidance for the future planning and development of Washington, DC. District agencies use this document as a guide to ensure that their actions reinforce the long-term goals of the city. The Comprehensive Plan was first proposed by the Mayor and adopted by the Council in 1984 and 1985, respectively. Amendments to the plan are proposed by the Mayor and approved by

the Council every 4 years. The plan has been amended in 1989, 1994, and 1998. The plan includes both local and Federal elements and is the only planning document mandated by the Home Rule Act. There are 10 local elements, which together are usually referred to as the “District of Columbia Comprehensive Plan”: General Provisions, Economic Development, Housing, Environmental Protection, Transportation, Public Facilities, Urban Design, Downtown Plan, Human Services, and Land Use. The Ward 4 plan is one part of the goals for the Comprehensive Plan. It establishes a vision for Ward 4 over 5 years (1999–2004) that will ensure that the Ward’s many existing qualities and resources are protected and enhanced. For Brightwood Park, Crestwood, Petworth, and 16th Street Heights, the plan identifies economic development, transportation and the effects of traffic, and land-use and zoning measures to ensure that they are compatible with existing residential areas as specific community concerns.

A Message From Your Neighborhood Planner

As your Neighborhood Planner, my job has been to guide residents and stakeholders of Cluster 18 through the neighborhood planning process. The goal of this process was to facilitate a citizen-driven effort to identify neighborhood priorities to help guide District agencies, nonprofits, and others to improve the quality of life in your neighborhood. Together, we have produced your first Strategic Neighborhood Action Plan (SNAP). This effort has truly been a monumental achievement!

At times, the task has not been easy. I know that, historically, residents have felt that areas in this Cluster have not received the level of attention the areas deserved. There were those of you who did not want to attend another meeting—but came anyway. There were those of you who did not believe that this process would bring about real change—but came anyway. There are those of you who

have worked to create a better neighborhood without government assistance and who did not believe that the time had come when your government would assist you as a willing partner. Although we have a long way to go, we have heard you. This document is proof that your government is changing to better serve you, as well as to provide a tool that enables you to hold us accountable.

Many of you, both long-time and new residents, have taken the initiative to create change rather than waiting for government to try to fix a problem. In the case of the SNAP process, you have not waited for this document to be published before taking on tough issues. For example, one of the top priorities for Cluster 18 is quality public education. Last fall, a group of concerned residents organized to form Parents for Excellent Neighborhood Schools (PENS) to help improve three neighborhood elementary schools.

I would like to recognize the tremendous commitment and dedication of those who participated in this planning process. You were active throughout the effort—reviewing and fine-tuning many elements of the draft SNAP. I look forward to continuing to work with you and your community to implement the actions outlined in this plan and to achieve the vision for livable, equitable, and vibrant neighborhoods throughout the District of Columbia.

To better understand what makes your Neighborhood Cluster special, please read the following sections, which describe both the positive and negative conditions found in your communities, including demographics, recent activity in your neighborhood, and physical characteristics.

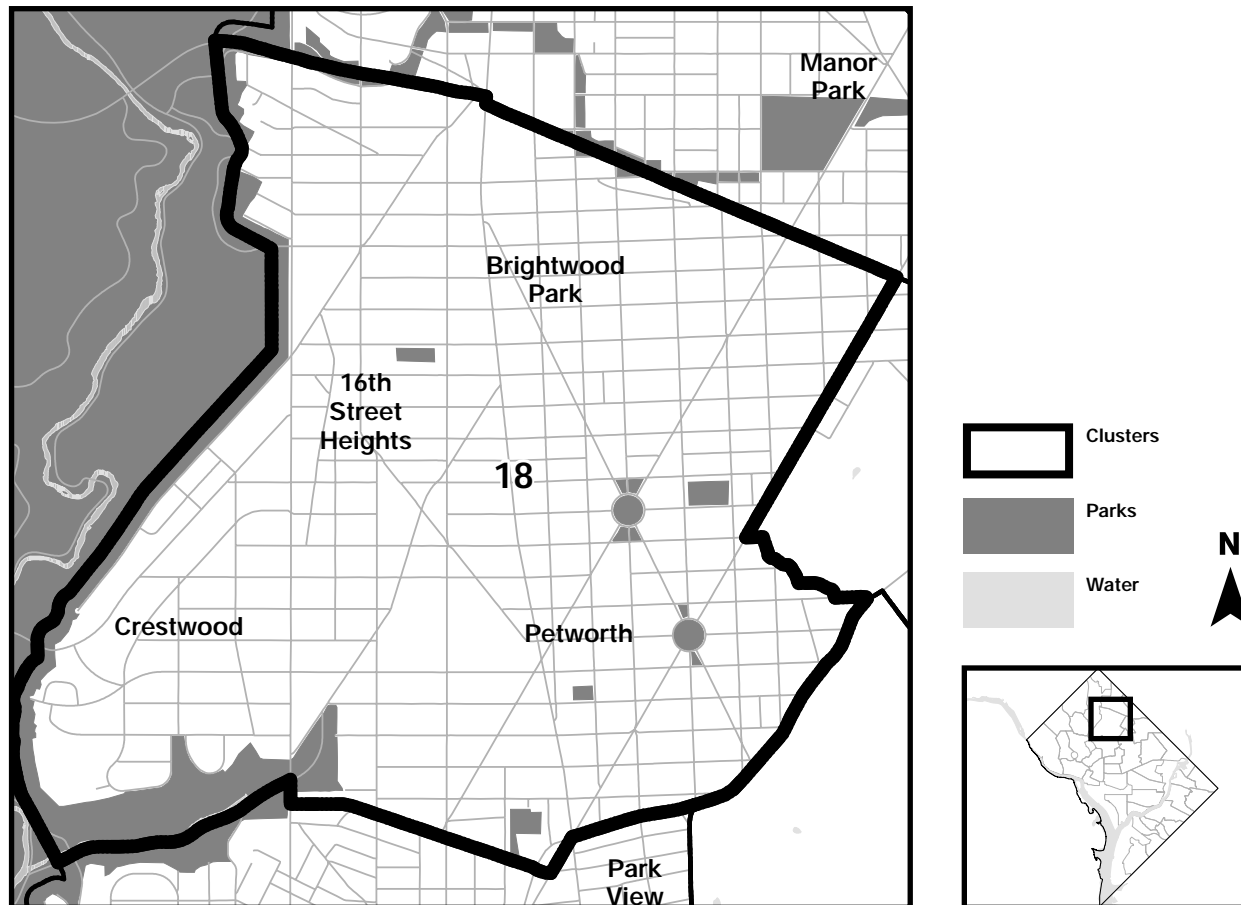
Rosalynn Frazier

Neighborhood Planner, Cluster 18

State of the Cluster

2

Cluster 18: Brightwood Park, Crestwood, Petworth, 16th Street Heights



Cluster 18 Neighborhoods

This document is the first SNAP developed for Neighborhood Cluster 18. Your Neighborhood Cluster is shown on the map to the left and includes the following neighborhoods:

- Brightwood Park
- Crestwood
- Petworth
- 16th Street Heights

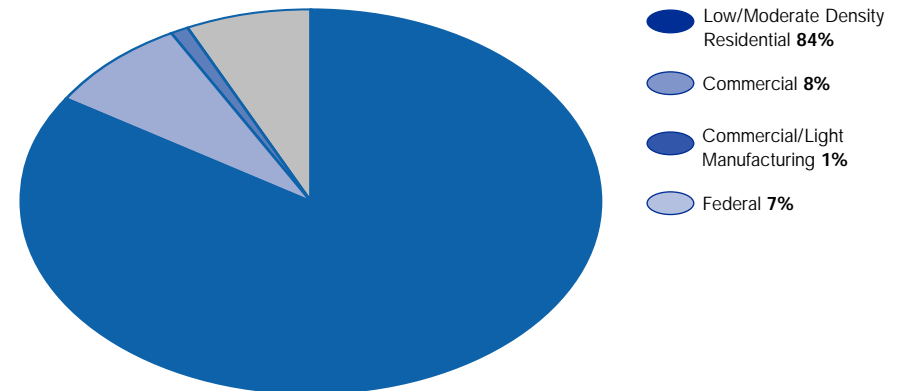
These four neighborhoods developed this SNAP with the help of your Neighborhood Planner, Rosalynn Frazier.

Physical Characteristics and Assets

The majority of Cluster 18 neighborhoods are defined by attractive, well-maintained row houses. The western part of the Cluster, which borders Rock Creek Park, is developed with single-family attached homes with relatively large lots. Most residential development took place toward the end of the 19th century, when the suburban village was subdivided. Historic Georgia Avenue, built in 1819 as the Brightwood Turnpike, bisects the Cluster. This well-known commercial district is special, because it is by far the longest retail strip in the city, extending about 40 blocks for the full length of Ward 4. The

Kennedy Street commercial area, which is similar to the physical environment of Georgia Avenue, extends from Georgia Avenue east to New Hampshire Avenue. The Upper 14th Street commercial area is also positioned for small-scale, neighborhood-oriented redevelopment. A breakout of the types and corresponding percentages of land uses for this Cluster is shown on the pie chart to the right.

Land Uses in Cluster 18



Source: Zoning Data contained in the Central DC GIS Database maintained by DC Office of the Chief Technology Officer, as of April 2002



Paul Robeson Park, Georgia Avenue NW

William H.G. Fitzgerald Tennis Center at Rock Creek Park, 16th Street NW



Georgia Avenue–Petworth Metro Station



Some highlights of Cluster 18's assets and features include the following:

- *Neighborhoods offer sound housing stock and a good real estate market.*
- *Several connections offer immediate access to Rock Creek Park and its wide variety of recreational opportunities.*
- *The annual Legg Mason Tennis Tournament is held at the William H. G. Fitzgerald Tennis Center at Rock Creek Park.*
- *Rock Creek Park's Carter Barron Amphitheater is home to outdoor concerts and other activities.*
- *The eastern portion of the Cluster borders major institutions, including the U.S. Soldiers' and Airmen's Home, Washington Hospital Center, Children's Hospital, and Veterans Administration Hospital. Those institutions serve not only the rest of the city, but also the region and nation.*
- *Anchored to the south by the Georgia Avenue/Petworth Metro station, the Georgia Avenue corridor offers significant economic development opportunities and transportation options.*
- *Georgia Avenue Day offers an annual celebration of history, community, and commerce.*
- *Georgia Avenue is the site of the Annual Washington, DC, Caribbean Carnival Parade. The Caribbean Carnival, one of the largest cultural festivals in the Washington metropolitan area, is a feast of culture with Caribbean music, dance, arts and crafts, fashion, and food.*

Demographics

Cluster 18, which includes the neighborhoods of Brightwood Park, Crestwood, Petworth, and 16th Street Heights, has approximately 39,235 residents, representing about 7% of the District's population. It is the largest and most socioeconomically diverse Cluster in Ward 4. African Americans make up the majority of residents in this Cluster, constituting

77% of its population. The percentage of residents from Hispanic origin is also higher than the city-wide average, because 16% of residents in this Cluster are of Hispanic origin, compared to 8% city-wide. Although the Cluster's median household income (\$41,472) is slightly lower than the city's (\$43,001), 56% of the households in Cluster 18 are owner-occupied, which is well above the District's average of 41%. The chart to the right provides some basic information on your neighborhood, such as age, race and ethnicity, and family income of residents for 2000. It also shows data for 1990, which allows you to see how your Cluster has changed. To learn more about other demographics, you may obtain a copy of your Cluster 18 Databook by contacting the DC Office of Planning at 202-442-7600.

	Cluster 18: 1990	Cluster 18: 2000	City-wide: 2000
Population	40,947	39,235	572,059
Age			
Under 18 years	19%	22%	20%
Between 18 and 65 years	64%	62%	68%
Over 65 years	17%	16%	12%
Race / Ethnicity			
African American	89%	77%	60%
White	7%	9%	31%
Hispanic ¹	6%	16%	8%
Income			
Median Household Income ²	\$31,569	\$41,472 ³	\$43,001 ³
Education			
High School Graduates	68%	Data not yet available	78%
College Graduates	20%	Data not yet available	39%
Housing			
Occupied Housing Units	15,041 units	14,707 units	248,338 units
Percentage of Housing Owner-Occupied	56%	56%	41%

Source: U.S. Census Bureau, 1990 and 2000 data.

1. People of Hispanic origin may be of any race.

2. Median income is the income level at which half of the households earn more and half earn less. It is literally the income that is in the middle.

3. Claritas, Inc., 1998 data.

Recent Neighborhood Activity

In recent years, Cluster 18 has experienced a resurgent housing market, significant public infrastructure improvements, and some new, small-scale retail development. While much activity has been focused on the Georgia Avenue corridor, other investment is occurring in neighborhoods throughout the Cluster.

Kingsbury Center, 14th Street NW



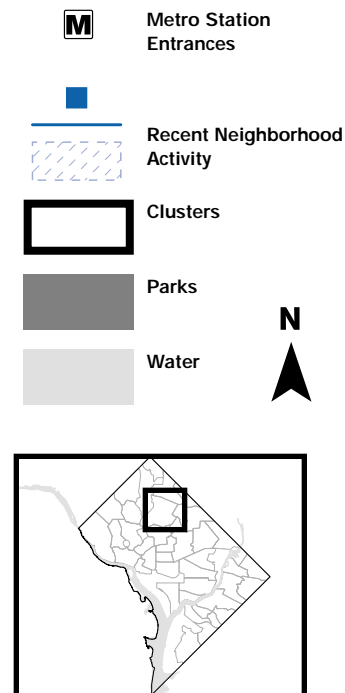
The following is a list of key activities:

- *The \$5.2 million renovation of Emery Recreation Center; currently under construction.*
- *Improvements to the Pocket Park at Georgia Avenue and Varnum Street NW, a community-led effort to rename the park to Paul Robeson Park, and the installation of artwork.*
- *Artwork installed at the 16th Street/Arkansas Avenue Pocket Park.*
- *Nearly \$400,000 in streetscape improvements along Georgia Avenue, from New Hampshire Avenue to Upshur Street and from Hamilton to Ingraham Streets.*
- *Designation of the Upper 14th Street business district as a DC Main Street, with \$80,000 in funding for program year 1.*
- *Rehabilitation of Partner Arms II, a 13-unit apartment building located at 4506 Georgia Avenue, providing affordable housing for families transitioning from shelters to permanent housing.*
- *Plans for the \$4.6 million new Senior Wellness Center on Kennedy Street NW.*
- *Construction of the new Barnard Elementary School, the first new school to be built in more than 30 years in Ward 4, is currently under way.*
- *The opening of Kingsbury Center on 14th Street, a private school relocated from Georgetown.*
- *The opening of DC Habitat for Humanity office at 843 Upshur Street NW.*
- *The openings of these new retail businesses:*
 - *Shaka King New York, Men's Clothing Store, at 825 Upshur Street NW.*
 - *Keith Fritz Fine Furniture Maker at 4803 Georgia Avenue NW, relocation from Capitol Hill.*
- *The opening of a new coffeehouse, Mocha Hut, at 4706 14th Street NW.*

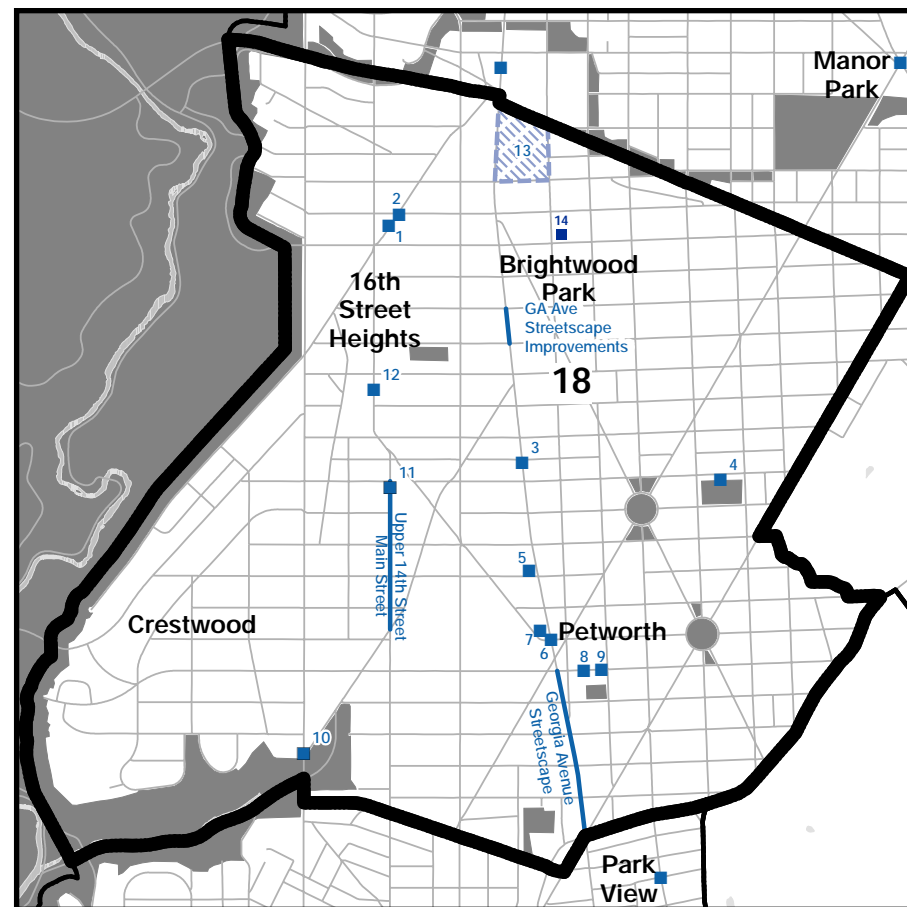
- *The openings of these new sit-down restaurants:*
 - *Colorado Kitchen at 5515 Colorado Avenue NW.*
 - *Safari's at 4306 Georgia Ave. NW.*
 - *Ski J's at 5516 Colorado Ave. NW.*

The Recent Neighborhood Activity map depicts key activities in your Cluster.

1. Colorado Kitchen
2. Ski J's
3. Keith Fritz Fine Furniture
4. Barnard Elementary School Restoration
5. Partner Arms II
6. Safari's
7. Paul Robeson Park
8. Shaka King New York
9. DC Habitat for Humanity
10. 16th Street/Arkansas Avenue Park
11. Mocha Hut
12. Kingsbury Center
13. Emery Recreation Center
14. Senior Wellness Center



Recent Neighborhood Activity in Cluster 18



Citizen-Driven Process

The commitment of Neighborhood *Action* is to engage citizens in the governance of their city and to align government priorities with citizens' priorities. Following the tradition of the Citizen Summit, the Neighborhood Planning Initiative has citizen engagement at the core of its mission. As such, the process for developing your SNAP was built around a four-phase, citizen-driven process: (1) Start Up, (2) Visioning and Identifying Essential Ingredients, (3) Action Planning, and (4) Validation.

The hard work began in phase two, when a Visioning and Identifying Essential Ingredients Workshop was held in each Neighborhood Cluster between January and June 2001. At this workshop, citizens were asked to create a list of essential ingredients for their Cluster. Essential ingredients are characteristics vital to making a neighborhood a place where people and families can live and thrive.

Your Cluster identified and ranked 11 essential ingredients as being vital for a livable community:

1. Clean, Safe, and Healthy
2. Quality Education and Educational Facilities
3. Quality Neighborhood-Oriented Economic Development
4. Historic Preservation and Heritage Tourism, respecting and maintaining diversity
5. Responsive Political Structure and Accountability
6. Job Training and Employment Services
7. Good Neighborhood Spirit
8. Public Sector Funding/Incentives
9. Affordable Housing
10. Recreational Activities for All Ages
11. Better Transportation and Parking

Cluster Priorities

Participants were then asked to identify three to four priority essential ingredients that would be the focus of additional action planning. For FY2002 and FY2003, they agreed on the following priorities:

- Clean, Safe, and Healthy
- Quality Education and Educational Facilities
- Quality Neighborhood-Oriented Economic Development

Next, residents were invited to participate in a series of Action Planning meetings to identify specific actions for addressing their priorities. During this extensive exercise, participants were challenged to think strategically about the necessary steps and the specific locations to begin addressing the priorities. With the detailed priorities, objectives, actions, and locations, the SNAP served as a tool for District agencies in preparing their FY2003 budgets.

Developing Your SNAP

3

How We Involved You

Phase I: Start Up

- Conducted informal consultations with neighborhood leaders to discuss the concept of the SNAP and to develop key contacts. Those consultations were held from November 2000 to February 2001.
- Recruited and formed a Neighborhood Action Steering Committee to plan and promote the Neighborhood Cluster Workshop. A Neighborhood Action Steering Committee meeting was held on February 20, 2001, and was followed by ongoing consultation in preparation for the workshop.

Phase II: Visioning and Identifying Essential Ingredients

- Convened a Neighborhood Cluster Workshop on April 7, 2001, at People's Congregational Church to identify the essential ingredients for a healthy neighborhood and to establish priorities.

Phase III: Action Planning

- During July and August 2001, organized three topical Action Planning meetings, which were based on the three priorities identified at the workshop and which were used to develop preliminary action plans.

Phase IV: Validation

- Convened a Neighborhood Cluster meeting on October 10, 2001, to review and validate the draft plan.

Community Outreach

- Announced the Steering Committee Meetings, the Neighborhood Cluster Workshop, the Action Planning Work Sessions, and other meetings specific to the SNAP using a variety of outreach methods. Specifically, notices were distributed door-to-door through direct mailings and were sent to area ANCs and to Council Member Fenty's office. Banners were posted in key neighborhood locations, and meetings were announced at ANC, citizen and civic association meetings, and through e-mail.
- More than 110 citizens participated in the planning process.

District agencies then reviewed the neighborhood priorities as they reviewed their FY2002 budget and developed their proposed FY2003 budget. Beginning in October 2001, more than 40 agencies reviewed recommended actions and developed responses to address neighborhood priorities. Although resources are limited, agencies used neighborhood priorities as one of the inputs to help define what they should do next year, how they should be doing it, and where they should begin.

Further, when District agencies were asked to reduce their FY2003 budgets because of funding shortfalls, the Mayor and his administration emphasized that existing commitments to SNAP priorities remain untouched. Last, in a review of your SNAP and others across the city, additional funding was provided to certain agencies that needed more assistance to address neighborhood

priorities. For example, more funding was dedicated to city-wide issues such as the following:

- *Install an additional 600 litter cans across the city.*
- *Hire an additional Fire Inspector for every Ward.*
- *Hire an additional staff person who will be under the Clean City Administrator and who will further the goal of neighborhood cleanliness.*
- *Hire additional Historic Preservation staff members to review projects in historic areas, and more.*

These and other items were included in Mayor Williams' draft FY2003 budget that was submitted to the Council of the District of Columbia to consider as it reviewed and revised the budget. Now that the Council has approved the final FY2003 budget, the commitments to your neighborhoods are firm.

Agency Commitment Highlights

In Cluster 18, some of the key actions that concerned citizens most received the following agency commitments:

Provide a Safe Community for Residents to Live, Work, Shop, and Play

- *The Metropolitan Police Department (MPD) will develop a landlord education program for apartment building owners and managers to reduce and prevent criminal activity.*
- *MPD's Policing for Prevention Group will provide technical assistance to residents and police officers to expand citizen patrols.*

- *In conjunction with Howard University, the District Department of Transportation (DDOT) is developing criteria for traffic-calming measures. DDOT will then work with the community to develop a plan and implement traffic-calming measures.*

Increase Community Cleanliness and Beautification on Public and Private Properties

- *DDOT will inspect the 900 block of Hamilton Street, Kennedy Street (from Georgia Avenue to North Capitol Street), the 3700–4000 blocks of 14th Street, the 4100–4200 blocks of 9th Street, and the 700–800 blocks of Upshur Street and will recommend required improvements.*

- *DDOT will determine the condition of each infrastructure and will begin required design and construction along the 200–300 blocks of Buchanan, Crittenden, Decatur, Delafield, and Emerson Streets; the 4500–4900 blocks of New Hampshire Avenue; the 1300–1400 blocks of Shepherd, Gallatin, and Farragut Streets; and the 700–900 blocks of Shepherd and Varnum Streets.*

- *DDOT will determine pavement conditions and then will prioritize and initiate the repaving projects for alleys behind the 1300–1400 blocks of Spring Road and behind the 1300–1400 blocks of Quincy, Randolph, and Shepherd Streets.*
- *The Department of Public Works (DPW) hired additional Solid Waste Education and Enforcement Program (SWEEP) inspectors in FY2002, bringing the number of inspectors in Ward 4 to three. This change will increase the level of solid waste education and enforcement and will help prevent illegal dumping.*

Develop and Implement a Commercial Revitalization Strategy for Upper 14th Street

- *As part of the ReStore DC initiative, the Office of the Deputy Mayor for Planning and Economic Development (DMPED) has designated the Upper 14th Street business district as one of five DC Main Streets for FY2002. The program provides a comprehensive package of financial and technical assistance to support retail investment.*

Chapter 4, The Action Plan, describes in detail how District and non-District agencies are responding to the citizen priorities in FY2002, FY2003, and beyond.

Understanding the Plan

The Cluster 18 Action Plan is where citizen-driven priorities are described in detail. The priorities specific to Cluster 18 are as follows:

- Clean, Safe, and Healthy
- Quality Education and Educational Facilities
- Quality Neighborhood-Oriented Economic Development

This section describes both District commitments and key community-led actions. The data are organized by the priorities described above. Each priority is further described by objectives, which articulate specific problems or needs that must be addressed in order to accomplish the priority. For example, if a Cluster's priority is Public Safety, objectives may be to "develop strategies to reduce drug activity" and to "improve relations between police and area residents." Each objective then has a specific Action Plan that includes Proposed

Action, Responsible Agencies, Budget Commitment, and Time Frame for Implementation.

As you read through the Action Plan, you will notice that many of the recommended actions list commitments from multiple agencies. It is often the case in government that several agencies with specific expertise are required to work together to fully address any one issue. In those cases, the first agency listed is the lead agency, or agency that has primary responsibility for implementing or coordinating implementation. The additional agencies listed will play a supporting role to the lead agency. An agency commitment may range from providing background information or performing technical analysis on a specific project, to funding and managing a series of activities on a city-wide initiative.

The Action Plan also acknowledges the fact that government cannot address those priority issues alone. In many instances, the agencies will

need the help of the business and institutional community, nonprofits, civic and citizen organizations, and individual citizens to create sustainable community improvement. During the SNAP process, many of the priorities identified by your neighborhood included actions that require community or private-sector leadership and participation or both. The following Action Plan includes those community-led actions, and it begins the process of engaging residents and other organized groups to work together with government to address local issues.

The following pages provide the detailed District Agency commitments and timelines to begin addressing some of your top Cluster priorities.

Because partner names are abbreviated in this Action Plan, please refer to Appendix B for a list with the complete name of each partner.

The Action Plan

4

Agency Responses to Citizen Priorities

PRIORITY 1:

Clean, Safe, and Healthy

Residents indicated that the first step to improving the neighborhoods is to enhance their physical appearance, safety, and social health. Areas of specific concern include regularly cleaning alleys, streets, and sidewalks, plus removing abandoned vehicles on public and private properties. Residents also highlighted needed improvements with vector control and commercial trash removal. Reducing neighborhood crime is also a recommendation that surfaced as a priority, with particular emphasis on activities at key business establishments and “crack/drug houses.” Finally, residents articulated the need to address environmental health issues relating to bus emissions, water quality, and indoor and outdoor air quality.

OBJECTIVE 1:

Provide a safe community for residents to live, work, shop, and play.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2113	Expand existing Orange Hat Patrols.		MPD	1741	The Policing for Prevention Group of the Metropolitan Police Department (MPD) will provide technical assistance to residents and police officers to expand citizen patrols. Development of training and outreach will begin in Q3 of FY2002, and actual training of groups will begin in Q4 of FY2002.	FY2002
2114	Develop a crime awareness and prevention campaign with MPD and residents in conjunction with Police Service Areas (PSAs) 403, 404, 406, 407, and 409.		MPD	1742	All District 4 PSA officers will distribute safety information, etc., at monthly PSA meetings. PSA meetings are regularly advertised through flyers, as well as the MPD website.	FY2002
			Community	10288	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
2115	Stabilize PSA officer assignments.		MPD	1743	PSAs have assigned permanent officers, though transfers and promotions can cause some mobility. MPD limits this type of change as much as possible.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 1: **Clean, Safe, and Healthy**

OBJECTIVE 1: Provide a safe community for residents to live, work, shop, and play.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
262	Provide more police foot and bicycle patrols.	Key locations: 300 block Delafield Street; 4800 block Colorado Avenue; 1300 block Shepherd Street; 4300-4500 blocks Iowa Avenue; 4200 block Rock Creek Church Road; 300 block Shepherd Street; 4800 block Georgia Avenue, and the Petworth Recreation Center	MPD	860	Patrol Service Areas (PSAs) 406, 407, and 409 have bicycle and foot patrol officers assigned to this area on all tours of duty. Precision Patrol Teams will move into this area over the next several months. All officers have been instructed to step up their enforcement efforts in reference to those crimes that negatively impact the quality of life.	FY2002
542	Assist individual homeowners and businesses to ensure safe and effective security measures.		MPD	1993	Business beat officers are assigned to each PSA in District 4. Other District 4 police officers conduct business checks as well. PSA officers in district 4, when needed, educate community members in preventative public measures. This education is done in businesses, homes, and PSA meetings.	FY2002
			Community	10289	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
543	Police officers to "casually visit" residents and business owners to establish better relations.		MPD	1994	Business beat officers and foot officers are assigned to each PSA in District 4. Other District 4 police officers also conduct business checks and make contacts with the community.	FY2002
			Community	10290	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 1: **Clean, Safe, and Healthy**

OBJECTIVE 1: Provide a safe community for residents to live, work, shop, and play.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
544	To encourage more reporting of criminal activity, educate citizens on how police dispatchers handle anonymous calls for service.		MPD	1995	All PSA officers throughout District 4 educate citizens at monthly PSA meetings.	FY2002
545	To get children and youth more involved with public safety, provide and encourage volunteer opportunities and community service.		MPD	1996	In FY2002, MPD will implement a Youth Problem-Solving Partnerships project to create an active youth problem-solving group in each of the seven districts. In FY2003, MPD will continue to expand opportunities that are available for youths between the ages of 8 and 18 through programs administered by the Metropolitan Police Boys' and Girls' Clubs. Activities focus on academic achievement, sporting activities, and life skills workshops and training.	FY2003
			Community	10291	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
546	Develop an outreach and education program to inform apartment owners and managers on how to adequately screen potential tenants and to use adequate leases to reduce potential criminal activity.		MPD	1997	In FY2003, MPD will develop a landlord education program for apartment owners and managers so they can reduce and prevent criminal activities in their buildings.	FY2003
			Community	10292	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
547	Review and enhance apartment codes and licensing procedures to encourage owners and managers to maintain the physical appearance of their buildings, thereby reducing criminal activity.	Target area: 4800-4900 blocks New Hampshire Avenue, bounded by Decatur, 4th, and Emerson Streets	DCRA	1998	The Department of Consumer and Regulatory Affairs (DCRA) will survey multifamily structures in the 4800 block of New Hampshire Avenue to determine compliance with District Housing Code and to work with property owners to ensure ongoing maintenance.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Clean, Safe, and Healthy**

OBJECTIVE 1: Provide a safe community for residents to live, work, shop, and play.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
263	Conduct more aggressive targeting and closing of crack/drug houses.	Key locations: 1106 Allison Street, 1200 block of Shepherd Street, and 14th and 15th Streets from Webster to Crittenden Streets	MPD	861	Targeting of specified locations will be conducted with the Narcotics Strike Force and the District Focused Mission Teams to reduce and eliminate open-air drug markets. Work will also be done with Major Narcotics to focus long-term investigations on violent drug traffickers.	Ongoing
548	Initiate an air quality health campaign to educate residents on air quality issues relating to bus emissions from the Washington Metropolitan Area Transit Authority (WMATA) Bus Barn and the Georgia Avenue/Petworth Metro station.		DOH	1999	The Department of Health (DOH) air quality program has been very active in this community while working to address this issue. Findings were presented to the community in October 2000. Education efforts will continue to be made. The air quality program can be reached at 202-535-2250.	FY2002
			WMATA	2000	WMATA has undertaken several initiatives to buy and operate clean-air buses. WMATA is purchasing compressed natural gas buses, switching to cleaner burning diesel fuel, and installing new technology on diesel buses to reduce leaks of pollutants that escape through the exhaust system. WMATA will continue to work with DOH and DDOT on these issues.	FY2002
549	Integrate findings of WMATA Bus Barn Environmental Impact Study into community environmental health campaign.		DOH	2001	The DOH air quality program has been very active in this community and is working to address this issue. Findings were presented to the community in October 2000. Education efforts will continue to be made. The air quality program can be reached at 202-535-2250.	FY2002
			WMATA	2002	WMATA will continue to work with the community and DOH on environmental issues surrounding the Northern Bus Garage. WMATA will continue to examine and propose improvements to the facility.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 1: **Clean, Safe, and Healthy**

OBJECTIVE 1: Provide a safe community for residents to live, work, shop, and play.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
550	Increase youth awareness of environmental health issues in school curriculum; develop neighborhood projects for students.		Community	10293	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
			DCPS	7634	The DC Public Schools (DCPS) provides community service activities in the out-of-school time programs that operate in all elementary and middle/junior high schools in Ward 4 for all who wish to participate.	Ongoing
551	Conduct a street lighting survey and repair or install lighting as needed.	1300 block of Shepherd Street, Kansas Avenue and 7th Street between Webster and Allison Streets, the 300 block of Delafield Place, Colorado Avenue from 16th Street to dead end, Gallatin and Farragut Streets between 13th and 14th Streets, and the 4800 block 18th Street at Quincy Street	DDOT	6050	DDOT will inspect these locations for appropriate determination of lighting improvements.	FY2003
			Community	10294	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 1: **Clean, Safe, and Healthy**

OBJECTIVE 2: Increase community cleanliness and beautification on public and private properties.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
552	Increase enforcement of commercial trash removal and vector control.	PPA #1: the 900-1200 blocks of Hamilton Street, including Georgia and Illinois Avenue triangle area; PPA #3: the 3900-4100 blocks of Kansas Avenue; PPA #4: the 700-800 blocks of Taylor Street; PPA #9: the 500-600 blocks of Allison Street; PPA #15: the 300-400 blocks of Decatur Street, including the 4900 block of 3rd Street; 14th Street (between Spring and Shepherd Streets, between Webster and Decatur Streets, Jefferson to Longfellow Streets (Colorado Triangle); Kennedy Street corridor (from Georgia to New Hampshire Avenues); Georgia Avenue corridor (from New Hampshire to Allison Street and from Decatur Street to Missouri Avenue)	DPW	2005	DPW hired additional SWEEP inspectors in FY2002, bringing the number of inspectors in the Ward to three. This change will increase the level of solid waste education and enforcement and will help prevent illegal dumping.	FY2002
			OCCC	7635	The Office of the Clean City Coordinator will work with a multi-agency task force to develop and introduce legislation to increase fines for quality-of-life infractions and to improve laws and enforcement for illegal posters, littering, etc. OCCC will also continue to provide cleanliness ratings for use in the deployment of resources.	FY2002
			DOH	7636	DOH does not have a regulatory role with respect to trash. However, through its Rodent Control program, DOH will continue to enforce the Rodent Control Act of 2000, which allows it to increase existing fines and to establish new fines with respect to various aspects of rodent control, including trash and litter. Enforcement has been increased throughout the entire city, and rodent control activities will continue based on schedule, complaints received, and regulatory requirements.	FY2002
553	Install and maintain litter cans.	Target areas: around all schools, particularly 7th and Allison Streets	DPW	2006	DPW will place 180 litter cans in selected areas across the city, in areas that meet certain criteria. Given the high demand for litter cans, additional funds have been allocated in FY2003 to install more than 600 litter cans. DPW will give strong consideration to locations identified through the Neighborhood Planning process.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Clean, Safe, and Healthy**

OBJECTIVE 2: Increase community cleanliness and beautification on public and private properties.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
554	Keep alleys and streets clean and increase enforcement.	Key locations: Blagden Avenue from 17th Street to Beach Drive, and Upshur Street from 16th Street to dead end	DPW	2007	DPW hired additional SWEEP inspectors in FY2002, bringing the number of inspectors in the Ward to three. This change will increase the level of solid waste education and enforcement and will help prevent illegal dumping.	FY2002
			OCCC	7639	Continue to conduct cleanliness surveys and to provide data to DPW and Solid Waste Management Administration (SWMA). OCCC will also continue to provide cleanliness ratings for use in the deployment of resources.	FY2002
555	Install sidewalks.	Key locations: Blagden Avenue from Mathewson Drive to Beach Drive, and Park Road from Pierce Mill Road to Beach Drive	DDOT	2008	Existing DDOT policy requires petition, hearing, and assessment. Legislation is pending to waive this process.	Ongoing
2116	Repair sidewalks.	Key locations: 3rd and Taylor Streets, 7th and Allison Streets, and the 3700 block of 9th Street	DDOT	1744	DDOT will inspect, investigate, and repair sidewalks where necessary.	FY2003
2117	Increase enforcement of abandoned autos on public and private properties.		DPW	1745	DPW has opened an additional impound lot; new tow cranes have been ordered, which will be deployed in FY2002.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Clean, Safe, and Healthy**

OBJECTIVE 2: Increase community cleanliness and beautification on public and private properties.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2118	Conduct regular street sweeping as scheduled.		OCCC	7671	OCCC will continue to conduct cleanliness surveys and to provide data to DPW and SWMA.	FY2002
			DPW	1746	DPW will continue to deliver its core business services, which include street sweeping. Street sweeping schedules in residential areas are posted on signs on the street. Street sweeping in commercial areas is done at night either 2-3 times a week or every night, depending on the area.	Ongoing
2119	Adequately post streets that get street sweeping; add or replace signs as necessary.		DDOT	7672	DDOT will survey and add or replace signs where necessary.	FY2002
2120	Clean and maintain storm drains.	Key locations: 13th and Shepherd Streets, 7th and Allison Streets, and 17th and Shepherd Streets	WASA	1749	The DC Water and Sewer Authority (WASA) will conduct a field review of the condition of catch basins at the specified locations. Any conditions requiring repair or cleaning will be addressed within 30 days. WASA regularly cleans all catch basins on a yearly schedule.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2:

Quality Education and Educational Facilities

Residents shared that there is a clear link between the quality and commitment to public education and the socio-economic vitality of neighborhoods. Specific recommendations that residents identified are to provide diverse educational, social, and recreational opportunities for children and youth; to increase parental involvement and parents' commitment to children; and to improve and maintain educational facilities.

OBJECTIVE 1:

Provide diverse educational, social, and recreational opportunities for children and youth.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
264	Explore the development of "community learning centers" that operate 6 days a week.		DCPS	862	Out-of-school time programs operate in all Ward 4 schools that elected to participate. If a local school does not choose to participate, parents should work with the principal and LSRT to advocate for placement of such programs at the school. This is a local decision. After School for All can be contacted at 202-442-5580.	Ongoing
2123	Work with DCPS to enhance before-school and after-school care programs in neighborhood elementary schools.		DCPS	1752	DCPS provides out-of-school time programs in all Ward 4 elementary and middle/junior high schools that have elected to participate.	Ongoing
2124	Encourage residents to volunteer in before-school- and after-school care programs in neighborhood elementary schools.		Community	1753	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	Ongoing
			DCPS	7673	Residents are encouraged by local school out-of-school programs to volunteer to participate in such programs.	FY2002
2125	Encourage business owners to adopt a student and family from a neighborhood school.		DCPS	7674	This locally based responsibility involves coordination with the PTAs. Contact the Assistant Superintendent or Parent Outreach Coordinator for assistance at 202-724-4222 or visit the website at <www.k12.dc.us>.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 2: **Quality Education and Educational Facilities**

OBJECTIVE 1: Provide diverse educational, social, and recreational opportunities for children and youth.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2125	Encourage business owners to adopt a student and family from a neighborhood school.		Community	1754	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	Ongoing
2126	Establish "neighborhood teen nights" on Friday nights; coordinate with neighborhood churches, recreation centers, and other community-based organizations (CBOs).		DPR	7676	The Department of Parks and Recreation (DPR) will establish teen nights at Ft. Stevens starting Q3 of FY2002 (April, May, June).	FY2002
			Community	10295	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
265	Increase funding and provide technical assistance to existing youth-serving organizations and other social service organizations to build capacity and to serve a larger population; Key organizations: Y.O.U.R.; Georgia Avenue/Rock Creek East Family Support Collaborative.		DMCYF	863	The Deputy Mayor for Children, Youth, Families, and Elders (DMCYF) on behalf of the Mayor, is forwarding legislation to the City Council to create the Children and Youth Investment Collaborative, a consortium of all child- and family-serving agencies and of critical private partners, which will be responsible for all youth-related activities, including provider relationships and capacity building. As part of that effort, specific strategies will be developed to build provider capacity throughout the District.	Ongoing
2127	Publicize and promote free educational opportunities for children and youth.		DCPS	1756	Public awareness campaign regarding delivery of services during out of school time will kick off in Q3 of 2002.	FY2003
			DMCYF	1757	Not available by Ward at this time.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 2: **Quality Education and Educational Facilities**

OBJECTIVE 1: Provide diverse educational, social, and recreational opportunities for children and youth.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2122	Develop after-school program to target young teens.		DCPS	1751	DCPS provides out-of-school time programs in all Ward 4 elementary and middle/junior high schools that have elected to participate.	FY2002
			DPR	9726	Adolescent programming, in conjunction with the Department of Human Services (DHS), will be initiated in Q3 \$1.5 million will be used for teen centers and toward teens-inclusive programming that is also diverse in nature.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2: **Quality Education and Educational Facilities**OBJECTIVE 2: **Increase parental involvement and commitment to children.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2128	Develop a neighborhood transportation program with residents to assist parents in drop-off and pick-up of students for school and extracurricular activities.		Community	9727	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	Ongoing
2129	Conduct a "Join Your PTA" campaign to encourage parents and guardians to become active in PTAs.		DCPS	1759	This locally based responsibility involves coordination with the PTAs. Contact the Assistant Superintendent or Parent Outreach Coordinator for assistance at 202-724-4222 or <www.k12.dc.us>.	Ongoing
			Community	10296	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
2131	Seek assistance with neighborhood school teachers and principals in developing a neighborhood academy for parents.		DCPS	1761	This locally based responsibility involves coordination with the PTAs. Contact the Assistant Superintendent or Parent Outreach Coordinator for assistance at 202-724-4222 or <www.k12.dc.us>.	Ongoing
			Community	10297	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 2:

Quality Education and Educational Facilities

OBJECTIVE 3:

Improve and maintain educational facilities.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2133	Work with neighborhood school principals and PTAs to establish building maintenance committees in each school where parents and residents can assist in maintaining school structures, solicit labor from businesses, and fundraise for needed materials.		DCPS	1763	This locally-based responsibility involves coordination through PTAs or LSRTs. Contact the Assistant Superintendent or Parent Outreach Coordinator for assistance at <www.k12.dc.us> or 202-724-4222.	Ongoing
			Community	10298	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
2134	Encourage neighborhood businesses to donate supplies and materials and to assist in building projects.		Community	1764	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
			DCPS	7679	This locally based responsibility involves coordination with the PTAs or LSRTs. Contact the Assistant Superintendent or Parent Outreach Coordinator for assistance at 202-724-4222 or <www.k12.dc.us>.	Ongoing
2135	Develop a "building improvement action plan" for each neighborhood school.		DCPS	1765	DCPS's Office of Facilities Management is addressing the building improvement of its facilities according to the following strategies: modernizations, component replacements, small capital projects, deferred maintenance improvements, and sustaining maintenance programs.	
266	Monitor construction and program development of new Barnard Elementary School to ensure maximum benefits as a well-integrated "community learning center."		DCPS	864	Barnard has been planned and designed to accommodate community use (meetings, after-school programs, etc.). Coordination will be through the school's principal. DCPS, through funding from DHS, will offer programs for children in the new facility during out-of-school time, as it is currently doing. Programs for adults may be delivered with appropriate funding provided for administration, instruction, and security during out-of-school time.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 3:

Quality Neighborhood-Oriented Economic Development

Attracting quality, neighborhood-oriented economic development is a major component of improving the quality of life for residents in Cluster 18. While Georgia Avenue is the major commercial corridor in the Cluster and the focus of revitalization efforts, other smaller commercial areas that exist throughout the Cluster are also in need of revitalization. Those areas are Upper 14th Street, Kennedy Street, and 3rd Street. Other recommended actions include inventorying development sites throughout the cluster, reducing the amount of vehicle sales and repair establishments, and fostering an effective community and government partnership to achieve economic development goals.

OBJECTIVE 1:

Continue to bolster efforts to revitalize the Georgia Avenue Corridor.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2136	With input from neighborhood residents, create a marketing strategy for desired neighborhood retail businesses, and establish a retail management partnership to attract desired businesses.	Georgia Avenue	Community	1767	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	Ongoing
			DCMC	7681	The DC Marketing Center will support the work of the DC Main Streets Initiative through technical assistance to local organizations, production and distribution of marketing materials, marketing outreach, and workshops or forums to help promote commercial investment in neighborhood business districts.	Ongoing
			DMPED	1766	The Deputy Mayor for Planning and Economic Development (DMPED) has budgeted \$7 million in local funds for the ReStore DC neighborhood commercial revitalization program. A multi-year package of grants and technical assistance will be awarded on a competitive basis to approximately five neighborhood business districts per year. Other business districts can apply on a competitive basis for matching grants for short-term, specific projects, such as a market study. Funding will also be provided to support neighborhood business resource centers.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3:

Quality Neighborhood-Oriented Economic Development

OBJECTIVE 1:

Continue to bolster efforts to revitalize the Georgia Avenue Corridor.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2137	Develop a menu of incentives to help people start businesses, to assist existing businesses, and to attract new businesses.	Georgia Avenue	OLBD	7682	The Office of Local Business Development (OLBD) will work with lead agencies to disseminate Local, Small Disadvantaged Business Enterprises (LSDBE) program information and program benefits. Visit the website at <www.olbd.washingtondc.gov>.	FY2002
			DBFI	9982	The Department of Banking and Financial Institutions (DBFI) currently acts as a resource on bank lending product lines. DBFI will continue to offer this service and will provide any assistance as needed by the DMPED.	Ongoing
267	Explore feasibility of the DC Main Streets Initiative to strengthen business district/corridor.	Georgia Avenue	DMPED	865	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. In addition, the ReStore DC neighborhood commercial revitalization program will designate up to five neighborhood business districts annually for the DC Main Streets Initiative. Through this initiative, these business districts will benefit from intensive assistance and matching grants necessary over 3-5 years to develop and implement a community-based commercial revitalization plan.	
			Community	866	Success of this action item will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	Ongoing
2138	Explore feasibility of a Business Improvement District (BID) to strengthen the Georgia Avenue corridor; modify existing legislation to meet the needs of smaller scale neighborhood business districts/areas.	Georgia Avenue	DMPED	1769	DMPED has budgeted \$7 million in local funds for the ReStore DC neighborhood commercial revitalization program. A multiyear package of grants and technical assistance will be awarded on a competitive basis to approximately five neighborhood business districts per year. Other business districts can apply on a competitive basis for matching grants for short-term, specific projects, such as a market study. Funding will also be provided to support neighborhood business resource centers.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3: **Quality Neighborhood-Oriented Economic Development**OBJECTIVE 1: **Continue to bolster efforts to revitalize the Georgia Avenue Corridor.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2138	Explore feasibility of a Business Improvement District (BID) to strengthen the Georgia Avenue corridor; modify existing legislation to meet the needs of smaller scale neighborhood business districts/areas.	Georgia Avenue	Community	10299	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
2139	Assess the success, amount, and /locations of conversions of first floor residential buildings to commercial space along Georgia Avenue.		DHCD	7685	DHCD may be able to fund a study of this nature as part of a larger Georgia Avenue revitalization effort. The OP or a private organization should develop a proposal for FY2003 funding.	FY2003
			DMPED	7684	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. Contact John McGaw at 202-727-6705.	FY2002
			Community	10300	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
268	Expand Georgia Avenue Storefront Improvement Program to include 3800 and 3900 blocks, and determine other blocks that need to be included.		DHCD	867	Funding for façade improvements is provided on a competitive basis. Community development corporations (CDCs) and CBOs may apply for façade improvement funds in the FY2003 Neighborhood Development Assistance Program (NDAP) application. The People's Involvement Corporation (PIC) is overseeing current efforts at the southern end of Georgia Avenue. Contact PIC or Stephanie Davis, (202) 442-7200, for information on DHCD's façade improvement program.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3:

Quality Neighborhood-Oriented Economic Development

OBJECTIVE 1:

Continue to bolster efforts to revitalize the Georgia Avenue Corridor.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
269	Expand geographic areas of CDCs and build capacity of existing business associations; encourage CDCs and associations to engage local residents on development projects and various proposals; and develop and increase partnership opportunities among CDCs and other organizations.		DHCD	868	CDCs and CBOs establish their own service areas and are supposed to involve the community through their Boards of Directors. CDCs and CBOs can apply to DHCD or DMPED for funding to provide Technical assistance for businesses. DHCD funding is provided under NDAP. The FY2003 application will be available in June 2003. By law, DHCD cannot fund not capacity-building activities that are not attached to an activity that is eligible for a Community Development Block Grant (CDBG) Interested groups should contact the Washington, DC, offices of the Local Initiative Support Corporation (LISC) or the Enterprise Foundation to find capacity-building resources for nonprofits.	FY2002
2141	Develop and widely distribute business newsletter.		OLBD	7691	OLBD will work with lead agencies to distribute newsletter to LSDBEs.	FY2002
			DMPED	7690	Technical Assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified community-based organizations with commercial revitalization initiatives. Contact John McGaw at 202-727-6705.	FY2002
2142	Conduct survey of residential properties along Georgia Avenue in Petworth neighborhood for inclusion in single-family rehabilitation demonstration block program.		DHCD	1774	DHCD cannot conduct a single-family rehabilitation demonstration program in the Petworth neighborhood, because Petworth is not a CDBG-eligible area. CDBG eligibility is determined by census tract income, per U.S. Department of Housing and Urban Development (HUD) guidelines. Individual income-eligible homeowners requiring assistance may be eligible for assistance, however, and should contact Housing Counseling Services at 202-667-7006 for information.	Ongoing
270	Conduct parking needs study for existing and potential new businesses in Petworth District.		DDOT	869	DDOT will assess parking needs in Georgia Avenue Corridor.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3: **Quality Neighborhood-Oriented Economic Development**

OBJECTIVE 1: Continue to bolster efforts to revitalize the Georgia Avenue Corridor.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2143	Conduct an inventory of vacant and abandoned buildings along the Georgia Avenue corridor and develop strategy to demolish or rehabilitate buildings.		DCRA	1775	DCRA is conducting a city-wide vacant property survey and will share this information with interested constituents.	FY2002
			OP	1776	The OP will provide maps of this area to DHCD and DCRA to assist those agencies in undertaking requested action.	Ongoing
2144	Using citizen input and providing technical assistance to community-based organizations, explore neighborhood-scale development and potential for transit-oriented development in concert with existing proposal for new DMV headquarters and any other potential development proposals at the Georgia Avenue/Petworth Metro station.		DDOT	1777	As development progresses in Georgia Avenue Corridor, DDOT will ensure that appropriate infrastructure improvements are included.	Out Years
			OP	1778	The OP will provide planning and outreach support in exploring neighborhood-scale development for the Georgia Avenue/Petworth Metro station area in conjunction with decisions made about the siting of a Government Center at that station.	FY2002
			OPM	1779	The Office of Property Management (OPM) will manage any real estate consulting services.	FY2002
2145	Restrict licensing of Alcoholic Beverage Control (ABC) establishments along Georgia Avenue.		DCRA	4625	The Alcohol Beverage Regulation Administration (ABRA) will hold a meeting with interested parties and ANC members to discuss this action.	FY2002
			ABRA	1780	ABRA will hold a meeting with interested parties and ANC members to discuss this action.	FY2002
			ANC 4C	1781	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	

Agency Responses to Citizen Priorities

PRIORITY 3:

Quality Neighborhood-Oriented Economic Development

OBJECTIVE 2:

Develop and implement a commercial revitalization strategy for Upper 14th Street.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
271	Create a marketing strategy for neighborhood retail businesses, and establish a retail management partnership to attract desired businesses.		DMPED	870	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. In addition, the ReStore DC program will designate up to five neighborhood business districts annually for the DC Main Streets Initiative. Through this initiative, those business districts will benefit from intensive assistance and matching grants necessary over 3-5 years to develop and implement a community-based commercial revitalization plan. Contact John McGaw at 202-727-6705.	FY2002
			DCMC	7567	The DC Marketing Center will support the work of the DC Main Streets Initiative through technical assistance to local organizations, production and distribution of marketing materials, marketing outreach, and workshops or forums to help promote commercial investment in neighborhood business districts.	Ongoing
272	Develop a menu of incentives to help people start businesses, assist existing businesses, and attract new businesses.		DMPED	871	As part of the ReStore DC initiative, DMPED has designated the Upper 14th Street business district as one of five DC Main Streets programs for FY2002. The program provides a comprehensive package of financial and technical assistance to support retail investment.	FY2002
			OLBD	7574	OLBD will work with lead agencies to make available LSDBE program information and program benefits. Information can be found online at < www.olbd.washingtondc.gov >.	FY2002
2146	Explore feasibility of DC Main Streets Initiative to strengthen the business district and corridor.		DMPED	1782	As part of the ReStore DC initiative, DMPED has designated the Upper 14th Street business district as one of five DC Main Streets for FY2002. The program provides a comprehensive package of financial and technical assistance to support retail investment.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3: **Quality Neighborhood-Oriented Economic Development**OBJECTIVE 2: **Develop and implement a commercial revitalization strategy for Upper 14th Street.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2146	Explore feasibility of DC Main Streets Initiative to strengthen the business district and corridor.		Community	1783	Members of the community have recently formed the Upper 14th Street Merchants Association	FY2002
273	Explore feasibility of a BID to strengthen the corridor or of other commercial district management entity.		DMPED	872	As part of the ReStore DC initiative, DMPED has designated the Upper 14th Street business district as one of five DC Main Streets for FY2002. The program provides a comprehensive package of financial and technical assistance to support retail investment.	FY2002
			Community	873	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	Ongoing
2147	Assess the success, /amount, and locations of conversions of first floor residential buildings to commercial space along 14th Street and Colorado Avenue.		DMPED	7693	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. Contact John McGaw at 202-727-6705.	FY2002
			OCFO	1784	DMPED is the more appropriate entity to develop policy related to land use and, specifically, related to the appropriateness of converting residential space to commercial space in the Cluster. OCFO can assist with fiscal analysis as appropriate to the DMPED's policy initiatives.	FY2002
2148	Explore the feasibility of establishing a storefront improvement program.		DHCD	1785	DHCD currently has a façade improvement program. It is funded on a competitive basis. CDCs and CBOs can submit proposals to carry out façade improvement projects under the NDAP application for FY2003. Contact Stephanie Davi at 202-442-7200 regarding DHCD's façade improvement program.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3:

Quality Neighborhood-Oriented Economic Development

OBJECTIVE 2:

Develop and implement a commercial revitalization strategy for Upper 14th Street.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2148	Explore the feasibility of establishing a storefront improvement program.		DMPED	7694	As part of the ReStore DC initiative, DMPED has designated the Upper 14th Street business district as one of five DC Main Streets programs for FY2002. The program provides a comprehensive package of financial and technical assistance to support retail investment.	FY2002
2149	Explore the feasibility of establishing a commercial demolition and rehabilitation program.		DCRA	1786	DCRA will work with DMPED to discuss this action.	FY2002
			DMPED	7695	As part of the ReStore DC initiative, DMPED has designated the Upper 14th Street business district as one of five DC Main Streets for FY2002. The program provides a comprehensive package of financial and technical assistance to support retail investment.	FY2002
2151	Establish a relationship with the Kingsbury Center to integrate that organization into the overall revitalization strategy; develop partnership to achieve revitalization goals.		Community	10301	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
			OP	4626	As part of implementing the Cluster 18 SNAP, the OP will work with community organizations to foster a relationship with the Kingsbury Center to achieve the revitalization goals for Upper 14th Street.	Ongoing
2152	Conduct parking needs study for existing and potential new businesses in the corridor.		DDOT	1789	DDOT will work with the DMPED to determine parking needs in commercial areas.	FY2003

Agency Responses to Citizen Priorities

PRIORITY 3: **Quality Neighborhood-Oriented Economic Development**

OBJECTIVE 2: Develop and implement a commercial revitalization strategy for Upper 14th Street.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
274	Conduct an inventory of vacant or abandoned buildings along the corridor, and develop strategy for rehabilitation or demolition.		DCRA	874	DCRA is conducting a city-wide vacant property survey and will share this information with interested constituents.	FY2002
			OP	875	The OP will provide maps of this area to DHCD and DCRA to assist those agencies in undertaking requested action. The OP has also provided DCRA with a list of vacant or abandoned buildings that were identified through the SNAP process.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 3: **Quality Neighborhood-Oriented Economic Development**

OBJECTIVE 3: Increase accessibility to existing and potential commercial development sites throughout the Cluster.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2154	Conduct inventory of potential commercial development sites.	Cluster-wide	DHCD	7699	DHCD will inform local CDCs and CBOs of the community's request. CDCs and CBOs may apply for competitive funding through NDAP to develop an inventory of potential commercial development sites. FY2002 grant awards were announced in January 2002. Applications for FY2003 NDAP funding will be available in June 2002. DHCD also will review the existing Georgia Avenue Revitalization Plan for information that might be useful and will provide it to the OP.	FY2002
2155	Provide shuttle bus service from the Georgia Avenue/Petworth Metro station to key existing and potential commercial development or employment sites; coordinate transportation needs with the Office of Aging.		DDOT	1792	WMATA is currently analyzing transit alternatives in a Regional Bus Study.	FY2003
			WMATA	1793	WMATA will work with DDOT to implement circulator and feeder service recommended in the Regional Bus Study throughout the District and particularly in the Georgia Avenue/Petworth/Brightwood neighborhoods. Service enhancements have been identified in the Regional Bus Study. The WMATA Board will approve recommendations as part of the FY2004 budget process. The District of Columbia must agree to subsidize the additional bus service.	Out Years

Agency Responses to Citizen Priorities

PRIORITY 3: **Quality Neighborhood-Oriented Economic Development**OBJECTIVE 4: **Reduce vehicle sales and repair establishments.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2156	Conduct an inventory of existing vehicle sales and repair establishments, including locations and ownership information.		DCRA	1794	DCRA will conduct a survey to identify vehicle sales and repair establishments along Georgia Avenue.	FY2002
2157	Research business licensing of establishments.	Georgia Avenue	DCRA	1795	DCRA will conduct a survey to identify vehicle sales and repair establishments along Georgia Avenue.	FY2002
2158	Research and determine compliance with zoning regulations.		DCRA	7702	DCRA will monitor the establishments to ensure their compliance with zoning and with all applicable DCRA regulations.	FY2002
			OP	1796	The issue is one of zoning enforcement, which is administrated through DCRA and the Building and Land Regulation Administration (BLRA). The OP is currently working with Councilman Fenty on this issue.	FY2002
2159	Explore creating a moratorium on new vehicle sales and repairs establishments.		DCRA	1797	DCRA will provide DMPED with information on vehicle sales and repair business establishments.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3:

Quality Neighborhood-Oriented Economic Development

OBJECTIVE 5:

Foster a community and government partnership to achieve economic development goals.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2160	Seek and include community involvement and input before government requests for proposals (RFPs) are issued for various development sites.		OP	1799	The OP will establish a committee consisting of senior staff members and one staff member from each division (Revitalization Planning, Development Review, Historic Preservation, and Information Technology) to review and evaluate the recommendation. Recommendations that have multi-agency, city-wide implications will be forwarded to the Interagency Planning Council.	FY2002
2161	Coordinate goals and actions with the Ward 4 Economic Development Task Force.		DMPED	1800	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. Contact John McGaw at 202-727-6705.	FY2002
			OP	1801	Through the Ward 4 Neighborhood Planning Coordinator, the OP will continue to provide technical support to the Ward 4 Economic Development Task Force. Through its SNAP process, the OP has developed a forum for community outreach and input. Efforts are ongoing.	Ongoing
2162	Provide technical assistance-business development, marketing, or other expertise-to the Ward 4 Economic Development Task Force.		DMPED	1802	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified community-based organizations with commercial revitalization initiatives. Contact John McGaw at 202-727-6705.	FY2002
2163	Enforce DC laws that require training and employment of DC residents on projects where DC government funds are used.		DMPED	7705	First source and other District procurement set-asides are a top priority of the administration and are enforced to the fullest extent possible.	Ongoing
2164	Develop "New Neighbor" kits with the Chamber of Commerce.		Community	10302	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 3: **Quality Neighborhood-Oriented Economic Development**

OBJECTIVE 6: Foster and effect small-scale neighborhood redevelopment.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2165	Develop a commercial revitalization strategy for 3rd Street between Rittenhouse and Sheridan Streets.		OP	1805	The OP will provide planning and outreach support toward a commercial revitalization initiative.	FY2002
			DMPED	7708	Technical assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. Contact John McGaw at 202-727-6705.	FY2002
2166	Conduct a feasibility study that examines residential redevelopment options for existing apartment buildings along 4800 and 4900 blocks of New Hampshire, bounded by Decatur Street, 4th Street, and Emerson Street.		OP	1806	The OP will provide outreach support toward a feasibility study.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 3:

Quality Neighborhood-Oriented Economic Development

OBJECTIVE 7:

Improve Kennedy Street commercial corridor from Georgia Avenue to New Hampshire Avenue.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2167	Reduce licensing of ABC establishments.		DCRA	1807	ABRA will hold a meeting with interested parties and ANC members to discuss this action.	FY2002
2168	Strengthen capacity of Kennedy Street Business Association; bring in partners as needed.		DHCD	1809	An area CDC may seek funding to help strengthen the Kennedy Street Business Association as part of its FY2003 NDAP applications. Business associations also may apply to the Office of the DMPED for technical assistance.	FY2002
2169	Explore creation of a Storefront Improvement Program to enhance physical appearance of corridor.		DHCD	1810	DHCD currently has a façade improvement program. It is funded on a competitive basis. CDCs and CBOs can submit proposals to carry out façade improvement projects under the NDAP application for FY2003. Contact Stephanie Davis at 202-442-7200 regarding DHCD's façade improvement program.	FY2002
2170	Conduct inventory of existing businesses, including types of businesses, profitability, expansion needs, etc.		OP	1811	The OP will provide maps of this area to DHCD and DCRA to assist those agencies in undertaking requested action.	Ongoing
			DHCD	7712	DHCD will inform local CDCs and CBOs of the community's request. CDCs and CBOs may apply for competitive funding through NDAP to develop a retail needs assessment and marketing strategy. FY2002 grant awards were announced in January 2002. Applications for FY2003 NDAP funding will be available in June 2002. Contact Vanessa Akins, Deputy Director, at 202-442-7200.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3: **Quality Neighborhood-Oriented Economic Development**OBJECTIVE 7: **Improve Kennedy Street commercial corridor from Georgia Avenue to New Hampshire Avenue.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2171	Develop and promote a business directory.		Community	10303	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
			DMPED	7714	Technical Assistance matching grants are available through the ReStore DC neighborhood commercial revitalization program to assist qualified CBOs with commercial revitalization initiatives. Contact John McGaw at 202-727-6705.	FY2002
			OLBD	7715	OLBD will work with lead agencies to outreach to businesses located in the referenced corridor. Outreach includes holding forums to explain the LSDBE program. OLBD's goal will be to get those companies certified in the LSDBE program. Certification application and other information can be found on OLBDs website at <www.olbd.washingtondc.gov>.	FY2002
2172	Continue efforts of the Ward 4 Neighborhood Services Core Team to achieve maximum results in PPA #2.		NSI	1813	Accelerated work in this persistent problem area began in January 2002.	FY2002

Actions With No Commitments

Even though District agencies considered all actions this Cluster identified, a number of actions that were suggested by citizens through the SNAP process did not receive a commitment. Reasons for a lack of commitment ranged from the fiscal limitations (not enough money is currently available in the agency's budget), the particular agency with the authority to implement an action disagreed with the strategy, or the action needed more internal analysis before a commitment was made. These actions included the following:

PRIORITY:

Quality Education and Educational Facilities

Action	Location	Agency	Agency Response
Develop a neighborhood transportation program with residents to assist parents in drop-off and pick-up of students for school and extracurricular activities.		DCPS	DCPS is not a transportation provider. This activity might be reassigned jointly to DPR and Metro.
Develop a neighborhood academy to teach parents and guardians about parental skills, social skills, civic responsibility, value of raising responsible children, and learning methods.		DCPS	While parental involvement is an important part of DCPS's business plan, this activity is not one that DCPS would do on its own. This activity would be best conducted by DHS or CYFSA or might be planned by the CYIP. DCPS cannot commit to doing it at this time.

Actions With No Commitments

PRIORITY: **Quality Neighborhood-Oriented Economic Development**

Action	Location	Agency	Agency Response
Rehabilitate structure at 4506 14th Street.		DCRA	DCRA has no responsibility for this issue.

Overview

While this Strategic Neighborhood Action Plan outlines and begins to address the key priorities identified by the neighborhoods in your Neighborhood Cluster, several other neighborhood initiatives are playing a major role in improving the quality of life in our neighborhoods. Those initiatives include the following:

Neighborhood Service Initiative (NSI)

Neighborhood Service strives to find permanent solutions—not just quick fixes—for persistent problems in every Ward. To this end, NSI, in partnership with residents and 13 District agencies, has identified persistent problem areas (PPAs) in the community. In most cases, when the Metropolitan Police Department has an active Police Service Area (PSA) Plan or a Capital Community Plan, a PPA work plan was developed. The identified areas have recurring problems that need the cooperation and coordination of many government agencies to ensure that they become clean, safe, and healthy neighborhoods. Through a core team approach, 13

government agency representatives come together weekly in each Ward to develop and implement workplans in an effort to mobilize, reclaim, revitalize, and sustain abatement of the problems in PPAs. *Because this initiative has been very active in your Neighborhood Cluster, the following few pages provide more detailed information.*

Transforming Schools Initiative (T-9)

In FY2001, DCPS selected nine schools to reconstitute and transform including facilities, curriculum, and staffing. In FY2002, another set will be selected, as well as in FY2003. Several existing schools will serve as a pilot for the new “neighborhood places” model of coordinated, neighborhood-based social services being implemented by the District agencies. The T-9 school in your Ward is LaSalle Elementary School, which is located at 501 Riggs Road NE. *Please contact Helen Flag at 202-442-5023 to learn more about this initiative.*

Home Again: Renovating Our City's Abandoned Properties

This initiative will promote the development of the District's vacant and abandoned properties by gaining site control of the properties and by selling them to developers, who will renovate them into new homes. The initiative will begin by gaining site control in five neighborhoods: Columbia Heights, Ivy City/Trinidad, Near Northeast, Rosedale, and Shaw. Then it will expand throughout the city. The initiative's goal is to provide at least 30% of the homes to low-income families. *Please contact Neal Drobenare at 202-727-3899 to learn more about this initiative.*

Partnership for Problem Solving

Police Lieutenants are working in partnership with the community and other stakeholders to address local public safety problems. They are developing plans specific to Police Service Areas (the geographic units that the police have implemented in the city) to facilitate the collaborative problem-solving process and to address public-safety issues. Strategies that have been

Other Neighborhood Initiatives

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developed focus on addressing offenders, victims, and locations and consist of three types of approaches: focused law enforcement, neighborhood partnership, and systemic prevention. *Please contact Ann Russell at 202-727-1585 to learn more about this initiative.*

Transit-Oriented Development (TOD)

TOD is a land use strategy to accommodate new growth, strengthen neighborhoods, and expand choices and opportunities. TOD capitalizes on bus and rail assets to stimulate and support vibrant, compact, diverse, and accessible neighborhood centers within walking distance of transit. TOD is a strategy that allows for a rich mix of uses—residential, retail, and work places—at densities that are appropriate for the neighborhood. *Please contact Karina Ricks at 202-442-7607 to learn more about this initiative.*

In many instances, the issues addressed in the SNAPs directly link with other neighborhood initiatives, thus creating synergy in areas that will receive substantial public and private resources.

The Neighborhood Initiatives map on the next page depicts the above-mentioned initiatives that are located in your Cluster.

Neighborhood Service Initiative

The Neighborhood Service Initiative is a partnership between 13 District agencies to identify, prioritize, and solve recurring service delivery problems called persistent problem areas (PPAs). PPAs are special because there are multiple problems in a specific PPA, which, therefore, require multi-agency strategies to solve. There is one Neighborhood Service Coordinator (NSC) for each Ward, who coordinates the work of District agencies to solve these neighborhood problems. The NSC for Ward 4 is Merritt Drucker.

The identification of the PPAs involved the Ward 4 Core Team, Advisory Neighborhood Commissioners, community organizations, individual residents, and business owners. While additional areas within the Ward could potentially have been PPAs, the community and the Core Team made every effort to

select areas that had long been neglected for service delivery, that had immediate safety and sanitation needs, and that had sufficient community support to make sustainable support possible. Listed below is a more detailed description of each PPA in this Cluster.

There are a total of 11 PPAs in Cluster 18:

400–900 blocks of Kennedy Street NW

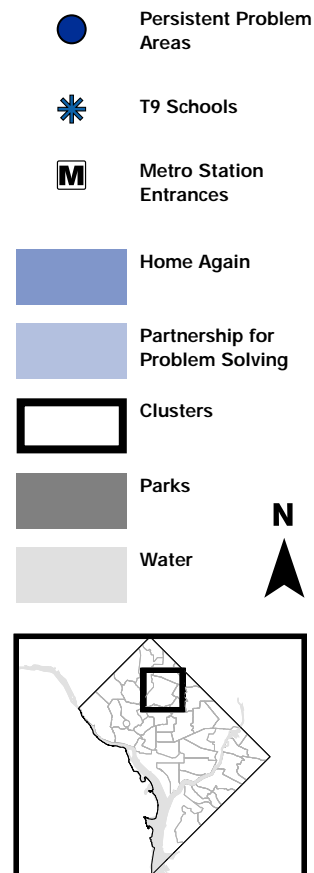
Key problems along this commercial corridor include crime, business compliance, abandoned automobiles, sanitation compliance, infrastructure decay, and blighted properties. Accomplishments include intensive cleaning of Shepherd Road, rat control surveys and abatement actions along the length of Kennedy Street, “whole block” inspections of residential properties, abandoned automobile removal, and signage and infrastructure repairs. Future work will include continued sanitation enforcement, business compliance audits, infrastructure upgrades, and more outreach to the community.

100–300 blocks of Gallatin Street NW

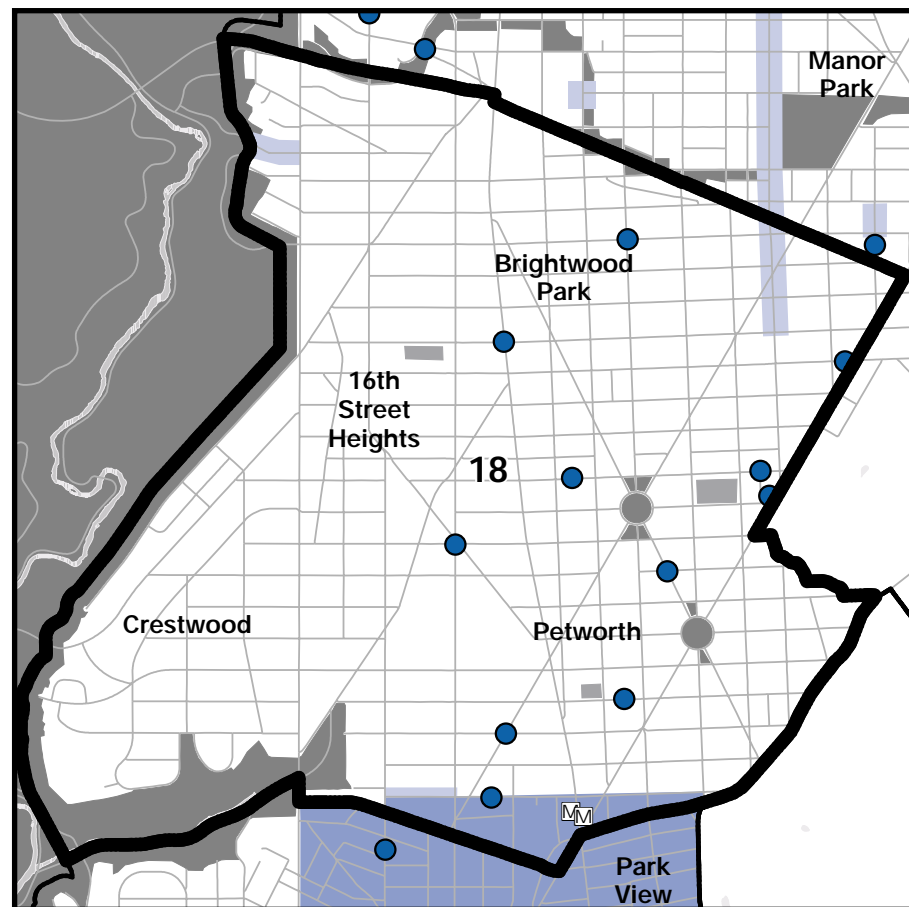
Key problems along this street include crime, nuisance behavior, speeding, infrastructure decay, sanitation, and building code compliance. Accomplishments include building code compliance inspections, business compliance inspections, rat control surveys, signage improvements, and sanitation enforcement. Continued work will be required to restore this block to a level of safety and appearance that will provide an acceptable quality of life for the residents. Future work will include conducting a traffic survey for this street, continued infrastructure upgrades, and more focused law enforcement.

300–400 blocks of Decatur Street NW

Key problems in this area include crime, sanitation problems, decayed infrastructure, abandoned automobiles, and abatement of nuisance properties. Accomplishments include improvement in the housing stock, removal of abandoned properties, abatement of nuisance properties, and infrastructure upgrades and



Neighborhood Initiatives in Cluster 18



improvements. Future work will include continued code enforcement and continued sanitation support.

4700–4800 blocks of New Hampshire Avenue NW

Key problems in this area include severe sanitation problems, soil erosion, building code violations, crime, nuisance properties, and infrastructure problems. Accomplishments include housing inspections, MPD law enforcement activities, rat control inspections, and fire code compliance activities. Future work will include a series of compliance audits of the apartment buildings, enhanced sanitation support, infrastructure upgrades, and focused community outreach.

500–600 Blocks of Allison Street NW

Key problems on this block include crime, some infrastructure problems, and sanitation problems. Accomplishments include the elimination of drug activity, numerous infrastructure upgrades and improvements, community involvement, and elimination of vacant properties. Future work will

include support to the community to ensure a high quality of life for the community.

700–800 blocks of Taylor Street NW

Key problems in this area include sanitation problems, housing code violations, some nuisance properties, crime, and infrastructure maintenance. Accomplishments include some improvements in sanitation, reduction in housing code violations, restoration of a DC triangle park, infrastructure upgrades, and improvement in business compliance. Future work in this area will include continued business compliance, sanitation enforcement, infrastructure upgrades, and crime reduction.

900–1300 blocks of Quincy Street NW

Key problems include illegal dumping, sanitation problems, crime, prostitution, nuisance properties, abandoned automobiles, and neglected infrastructure. Accomplishments include the upgrading of the overall housing stock, various infrastructure improvements throughout the area, street and alley cleaning, elimination

of some nuisance properties, and better compliance by businesses. Future work in this area will include work to reduce the amount of crime and prostitution in the area substantially and to improve the appearance of the commercial properties along 14th Street and Georgia Avenue.

3900–4100 blocks of Kansas Avenue NW

Key problems include public space violations, illegal dumping, decayed infrastructure, and business compliance problems. Accomplishments include the removal of fences illegally erected on public space, business compliance audits, reduction of illegal dumping, sanitation enforcement, and infrastructure improvements. Future work in this area will include additional business compliance audits, alley restoration projects, and business façade improvements.

4500–4700 blocks of 13th Street NW

Key problems in this area include alley cleaning and maintenance, abandoned automobiles, traffic, crime, and some nuisance properties. Accomplishments include alley cleaning and

repairs, removal of abandoned automobiles, infrastructure improvements and upgrades, and improvements in housing code compliance. Future work in this area will include focused, intensive infrastructure work, enhanced traffic safety, continued reduction in nuisance properties, reduction in crime, and enhancements along the business corridors.

800–900 blocks of Decatur Street NW

Key problems in this area include business compliance along Georgia Avenue, sanitation, infrastructure problems, housing code violations, and signage. Accomplishments include business compliance along Georgia Avenue, submission of requests for signs, and inspection of residential properties in the area. Future work in this area will include additional compliance audits, inspection of residential properties, and enhanced community outreach.

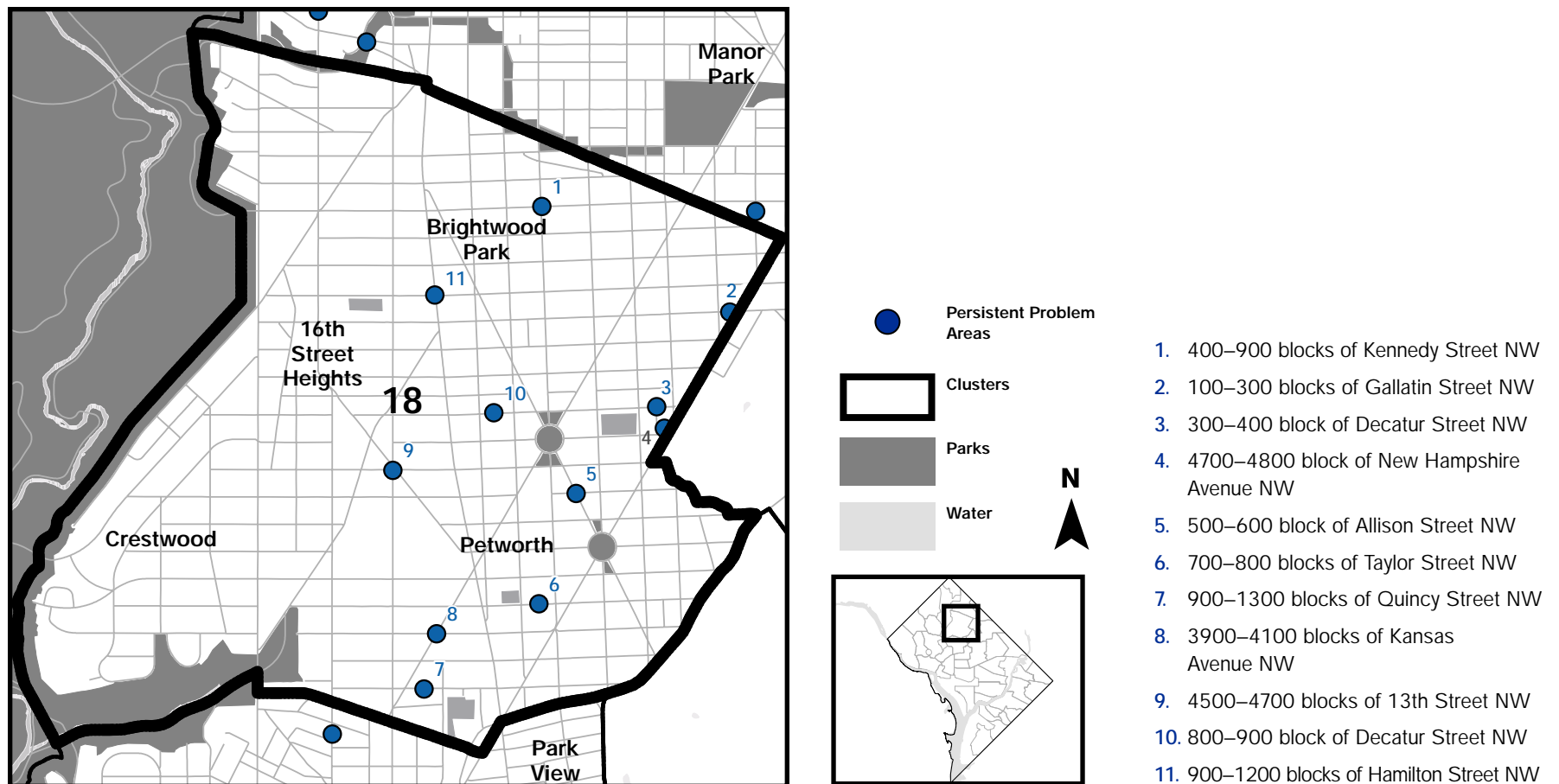
900–1200 blocks of Hamilton Street NW

Key problems in this area include illegal dumping, nuisance properties, business compliance, sanitation problems, and crime. Accomplishments include the removal of abandoned automobiles, infrastructure upgrades, elimination of nuisance properties, sanitation enforcement, and reduction of crime in the 900 block of Hamilton Street NW. Future work will include continued infrastructure upgrades, improved sanitation, streetscape improvements on Hamilton Street, completion of the infrastructure on Gallatin Street, and the elimination of business compliance problems on Georgia Avenue.

The PPAs map on the next page shows the locations of the PPAs in your Cluster.

The NSC, in partnership with District agencies and the community, will continue to work on solving the issues in these PPAs. Each quarter, Neighborhood Service will evaluate progress in Cluster 18 and will evaluate the need for identifying additional PPAs. One of the key factors in this decision is determining whether improvements made to the PPAs are being sustained. One of the variables for sustaining these areas is active community involvement, such as citizens holding regular community cleanups, learning about city codes and regulations, and keeping an eye out on properties and reporting any illegal activity. If you have any questions or are interested in partnering with your NSC on addressing those problems, please contact Merrit Drucker at 202-576-8104.

Persistent Problem Areas in Cluster 18



Your SNAP is a living document, not just a plan collecting dust on a shelf. In fact, a number of activities are currently under way to ensure that the priorities highlighted in this document are addressed. The following are examples:

Progress Updates to Your SNAP

The Office of Neighborhood *Action* is monitoring the status of projects with District agencies. A status update meeting will be held in each Ward twice a year to share with residents the progress of the commitments.

Implementation of Citizen-Driven Actions

The success of this plan depends on a strong partnership among District agencies, other agencies, businesses, community development corporations, the faith community, and you. To find community partners to help implement citizen actions, the Office of Neighborhood *Action* will be making contacts in your Cluster. You are strongly encouraged to take the initiative, to pull people or groups together, and to champion one of these actions. Please contact the Office of Neighborhood *Action* (at 202-727-2822) to learn where you might be able to help.

Role of your Neighborhood Planner

Your Neighborhood Planner will be responsible for implementing several actions in this Ward. During this coming year, Rosalynn Frazier will be helping to implement and coordinate the recently completed Takoma Central District Plan. Several other activities that she will be conducting over the next year include providing planning and outreach support for (1) the analysis and selection of an alignment for the Metropolitan Branch Trail working with DDOT and DPW, (2) a commercial revitalization strategy for 3rd Street in Cluster 17, and (3) exploring neighborhood-scale development for the Georgia Avenue/Petworth Metro station. She will also continue technical support to the Ward 4 Economic Development Task Force, among other work.

What Happens
Now

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The Strategic Neighborhood Action Plans were built heavily on past and present plans and documents that have been developed by your neighborhood and the city. For your reference, we have listed a number of relevant plans and documents for your area. Many of these plans are accessible on the Neighborhood Action website at <www.neighborhoodaction.dc.gov> or at your local library.

Reference Materials

Plan:	Date Completed:	Plan Development Led by:
Cluster 18 FY2003 Citizen Budget Guide and Worksheet	March 18, 2002	DC Government
Cluster 18 Visioning Workshop Summary Report	Summer 2001	DC Government, Office of Planning
Cluster 18 Databook	Winter 2001	DC Government, Office of Planning
Ward 4 Plan	1998	DC Government, Office of Planning
City-wide Comprehensive Plan	1998	DC Government, Office of Planning
7th Street/Georgia Avenue Market Study and Implementation Plan	December 1998	Peoples Involvement Corporation, by RER Economic Consultants, Inc.
Upper Georgia Avenue Commercial Revitalization Potentials	December 1982	DC Government, Department of Housing and Community Development

Action Plan Partner Abbreviations

ABRA	Alcoholic Beverage Regulation Administration	DMCYF	Deputy Mayor for Children, Youth, Families, and Elders	NSO	Neighborhood Stabilization Officer
CAH	Commission on Arts and Humanities	DMH	Department of Mental Health	NTHP	National Trust for Historic Preservation
CBO	Community-Based Organization	DMPED	Deputy Mayor for Planning and Economic Development	OCA	Office of the City Administrator
CDC	Community Development Corporation	DMPSJ	Deputy Mayor for Public Safety and Justice	OCC	Office of Corporation Counsel
CFSA	Child and Family Services Administration	DMV	Department of Motor Vehicles	OSCC	Office of the Clean City Coordinator
DBFI	Department of Banking and Financial Institutions	DMO	Deputy Mayor of Operations	OCFO	Office of the Chief Financial Officer
DCFD	DC Fire Department	DOC	Department of Corrections	OCP	Office of Contracting and Procurement
DCHA	DC Housing Administration	DOES	Department of Employment Services	OCTO	Office of the Chief Technology Officer
DCHFA	DC Housing Finance Authority	DOH	Department of Health	OLBD	Office of Local Business Development
DCMC	DC Marketing Center	DPR	Department of Parks and Recreation	OP	Office of Planning
DCOA	DC Office of Aging	DPW	Department of Public Works	OPM	Office of Property Management
DCOP	DC Office of Personnel	EMA	Emergency Management Agency	OTR	Office of Tax and Revenue
DCPL	DC Public Libraries	EOM	Executive Office of the Mayor	OZ	Office of Zoning
DCPS	DC Public Schools	FEMS	Fire and Emergency Medical Services	PSA	Police Service Area
DCRA	Department of Consumer and Regulatory Affairs	FHA	Federal Housing Administration	TCC	Taxi Cab Commission
DDOT	District Department of Transportation	IGO	Inspector General's Office	UDC	University of the District of Columbia
DHCD	Department of Housing and Community Development	MPD	Metropolitan Police Department	WASA	DC Water and Sewer Authority
DHS	Department of Human Services	NCRC	National Capital Revitalization Corporation	WCCA	Washington Convention Center Authority
DISR	Department of Insurance and Securities Regulation	NPS	National Park Service	WMATA	Washington Metropolitan Area Transit Authority
		NSC	Neighborhood Service Coordinator	ZAC	Zoning Advisory Committee
		NSI	Neighborhood Service Initiative	ZC	Zoning Commission

Your District Representatives

Anthony A. Williams
Mayor

Kelvin Robinson
Chief of Staff

John Koskinen
City Administrator

Council of the District of Columbia

Linda W. Cropp
Council Chair

Jim Graham, Ward 1

Jack Evans, Chair Pro Tempore / Ward 2

James H. Jones, Chair, Advisory Neighborhood
Commission (ANC) 4A

Kathleen Patterson, Ward 3

Adrian Fenty, Ward 4

Barrington D. Scott, Chair, ANC 4B

Vincent Orange, Ward 5

Sharon Ambrose, Ward 6

Timothy Allen Jones, Chair, ANC 4C

Kevin Chavous, Ward 7

Sandra Allen, Ward 8

Constance Todd, Chair, ANC 4D

Harold Brazil, At-Large

David Catania, At-Large

Phil Mendelson, At-Large

Carol Schwartz, At-Large

Eric Price
Deputy Mayor for Planning and
Economic Development

Herb Tillery
Deputy Mayor, Operations

Ellen McCarthy
Deputy Director, Development
Review and Zoning

Carolyn Graham
Deputy Mayor for Children, Youth,
Families, and Elders

Andrew Altman
Director, Office of Planning

Mark Platts
Associate Director, Neighborhood Planning

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